# **EXPENDITURE SUMMARY BY PROGRAM**

The city adopts and manages its operating expenditures by program. The city has four operating programs: Policy & Administration, Community Development, Community Services, and Public Works. Within each of these programs are one or more departments and budgets units, or divisions. A more detailed explanation of the city's program structure can be found in the Reader's Guide section.

The following tables give a summary of the expenditures for the programs, budget classifications, and staffing levels.

	-				-	
	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Proposed	FY 2016 Approved	FY 2016 Adopted
Description	rictar	rictan	revised	Тторозси	ripproved	ridopted
xpenditure by Program						
Policy and Administration	\$6,526,980	\$7,071,531	\$7,961,974	\$10,361,321	\$10,364,821	\$10,393,00
Community Development	3,937,089	4,219,481	5,349,613	5,987,026	5,987,026	5,987,02
Community Services	18,636,381	19,420,335	21,238,830	22,158,311	22,301,014	22,301,01
Public Works	17,641,956	18,823,213	21,795,059	20,779,331	20,868,553	20,868,55
Total Expenditures by Progam	\$46,742,407	\$49,534,561	\$56,345,476	\$59,285,989	\$59,521,414	\$59,549,59
umber of FTE by Program						
Policy and Administration	43.95	43.95	45.85	52.05	52.05	53.05
Community Development	24.60	25.60	25.80	27.30	27.30	28.30
Community Services	119.30	119.30	117.30	119.30	121.80	121.80
Public Works	68.00	68.00	73.00	66.00	67.00	67.00
Number of FTE by Program	255.85	256.85	261.95	264.65	268.15	270.15
xpenditure per FTE						
Policy and Administration	\$148,509	\$160,899	\$173,653	\$199,065	\$199,132	\$195,91
Community Development	160,044	164,823	207,349	219,305	219,305	211,550
Community Services	156,214	162,786	181,064	185,736	183,095	183,095
Public Works	259,441	276,812	298,562	314,838	311,471	311,471
Total Expenditure per FTE	\$209,866	\$225,958	\$215,100	\$224,017	\$221,971	\$220,43
Public Works	259,441	276,812	298,562	314,838	311,471	

# **OPERATING BUDGET HISTORY-SUMMARY**

Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	Proposed 2016	Approved 2016	Adopted 2016
Number of FTE	255.85	256.85	261.95	264.65	268.15	270.15
Budget by Category						
Personal Services	\$26,292,236	\$27,407,951	\$29,216,615	\$31,482,847	\$31,702,522	\$31,720,476
Materials & Supplies	12,278,889	12,970,483	16,865,759	16,992,975	17,008,725	17,018,951
Interdepartmental Services	7,724,355	8,142,927	9,159,080	10,023,108	10,023,108	10,023,108
Capital Outlay	446,926	1,013,200	1,104,022	787,059	787,059	787,059
Total by Category	\$46,742,407	\$49,534,561	\$56,345,476	\$59,285,989	\$59,521,414	\$59,549,594
Product has Programs						
Budget by Program	*. ***		*	*	*	*
Policy and Administration	\$6,526,980	\$7,071,531	\$7,961,974	\$10,361,321	\$10,364,821	\$10,393,001
Community Development	3,937,089	4,219,481	5,349,613	5,987,026	5,987,026	5,987,026
Community Services	18,636,381	19,420,335	21,238,830	22,158,311	22,301,014	22,301,014
Public Works	17,641,956	18,823,213	21,795,059	20,779,331	20,868,553	20,868,553
Total by Program	\$46,742,407	\$49,534,561	\$56,345,476	\$59,285,989	\$59,521,414	\$59,549,594
Budget by Department						
Mayor and Council	\$235,068	\$240,747	\$294,065	\$322,824	\$322,824	\$322,824
City Management	1,853,011	2,003,237	2,248,133	2,462,486	2,462,486	2,462,486
Finance & Information Services	3,126,230	3,430,238	3,908,551	4,151,693	4,151,693	4,179,873
Community Development	3,937,089	4,219,481	5,349,613	5,987,026	5,987,026	5,987,026
Police	13,429,023	14,048,009	15,130,710	15,964,020	15,964,020	15,964,020
Library	4,882,475	5,016,003	5,733,200	5,784,634	5,927,337	5,927,337
Social Service / Community Events	324,883	356,323	374,920	409,657	409,657	409,657
Public Works	17,641,956	18,823,213	21,795,059	20,779,331	20,868,553	20,868,553
Central Services	1,312,671	1,397,310	1,511,225	3,424,318	3,427,818	3,427,818
Total by Department	\$46,742,407	\$49,534,561	\$56,345,476	\$59,285,989	\$59,521,414	\$59,549,594

# **OPERATING BUDGET HISTORY**

Solution	Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	Proposed 2016	Approved 2016	Adopted 2016
51002 - Salaries - General   3,706,750   3,812,882   4,013,400   4,632,998   4,758,445   4,788,445   51003 - Salaries - Police   3,894,165   4,080,173   4,074,990   4,385,024   4,385,024   51004 - Part Time - Regular   1,188,217   1,278,760   1,524,558   1,421,376	Number of FTE	255.85	256.85	261.95	264.65	268.15	270.15
51002 - Salaries - General   3,706,750   3,812,882   4,013,600   4,632,908   4,758,445   4,758,445   51003 - Salaries - Police   3,894,165   4,080,173   4,074,999   4,385,024   4,385,024   51004 - Part Time - Regular   1,188,217   1,278,769   1,524,558   1,421,376	51001 - Salaries - Management	\$7,872,791	\$8,295,909	\$8,812,276	\$9,380,018	\$9,380,018	\$9,380,434
51003 - Salaries - Police   3.894,165   4,080,173   4,074,999   4,385,024   4,385,024   51004 - Part Time - Regular   1,188,217   1,278,769   1,243,76   1,421,376   1,421,376   1,421,376   1,421,376   1,421,376   1,421,376   1,005   1,0	C						
51004 - Part Time - Regular   1,188,217   1,278,769   1,524,558   1,421,376   1,421,376   1,421,376   51005 - Part Time - Temporary   312,066   345,513   302,681   564,641   564,641   564,641   51006 - Overtime   428,105   503,630   584,279   612,439   612,439   612,439   51007 - Incentive Pay   411,154   439,506   460,268   495,286   495,286   52001 - Unemployment   254,768   261,226   237,690   107,574   108,747   108,873   52002 - Worker's Compensation   258,720   281,452   341,308   357,165   360,805   360,863   52003 - Social Security/Medicare   1,351,546   1,413,074   1,515,604   1,645,962   1,652,750   1,654,671   52004 - Tri-Met Tax   126,452   135,066   143,111   155,065   155,973   156,155   52005 - Retirement   2,454,495   2,589,844   2,807,003   3,022,976   3,035,520   3,039,036   52007 - VEBA - ER   208,505   210,549   215,955   223,838   226,313   226,613   52008 - Life Ins/ADD/LTD   20,289   20,715   88,466   88,726   86,726   86,447   52009 - Long Term Disability   42,744   43,427   3-33   0 0 0 0 0 0   0 0   52012 - Acetued Vacation   28,388   5-582   154,600   208,156	51003 - Salaries - Police						
51005 - Part Time - Temporary   312,066   345,513   302,681   564,641   564,641   51066 - Overtime   428,105   503,630   584,279   612,439   612,439   612,439   612,439   612,439   610	51004 - Part Time - Regular	1,188,217	1,278,769	1,524,558	1,421,376	1,421,376	
51007 - Incentive Pay         411,154         439,506         460,268         495,286         495,286         52001 - Unemployment         224,768         261,226         237,690         107,574         108,747         108,873           52002 - Worker's Compensation         258,770         28,1452         341,308         357,155         360,805         360,863           52003 - Social Security/Medicare         1,351,546         1,413,074         1,515,694         1,645,962         1,652,750         1,654,671           52003 - Retitement         2,454,495         2,589,844         2,807,003         30,229,76         3,035,520         3,039,036           52007 - VEBA - ER         208,505         210,549         215,955         223,838         226,313         226,613           52008 - Life Ins/ADD/LTD         20,289         20,715         88,466         85,726         86,277         86,447           52010 - Medical/Dental/Vision         3,338,358         3,310,134         3,920,287         4,184,603         4,250,752         4,262,017           52011 - Dental Benefits         304,710         391,865         -887         0         0         0         0           53012 - Accrued Vacation         28,398         -5,782         154,600         280,156         208	51005 - Part Time - Temporary	312,066	345,513	302,681	564,641	564,641	564,641
S2001 - Unemployment	51006 - Overtime	428,105	503,630	584,279	612,439	612,439	612,439
S2002 - Worker's Compensation   258,720   281,452   341,308   357,165   360,805   360,863   52003 - Social Secunity/Medicare   1,351,546   1,413,074   1,515,694   1,645,962   1,652,750   1,654,671   1,646,702   1,645,962   1,652,750   1,654,671   1,6505   1,653,773   156,155   1,6505   1,653,773   156,155   1,6505   1,653,773   1,651,155   1,6505   1,653,773   1,651,155   1,6505   1,653,773   1,651,155   1,6505   1,653,773   1,651,155   1,6505   1,653,773   1,651,155   1,652,750   1,652,750	51007 - Incentive Pay	411,154	439,506	460,268	495,286	495,286	495,286
S2003 - Social Security/Medicare	52001 - Unemployment	254,768	261,226	237,690	107,574	108,747	108,873
15,000   1	52002 - Worker's Compensation	258,720	281,452	341,308	357,165	360,805	360,863
52005 - Retirement         2,454,495         2,589,844         2,807,003         3,032,276         3,035,520         3,039,036           52007 - VEBA - ER         208,505         210,549         215,555         223,838         226,313         226,613           52008 - Life Ins/ADD/LTD         20,289         20,715         88,466         85,726         86,277         86,447           52009 - Long Term Disability         42,744         43,427         -33         0         0         0           52010 - Medical/Dental/Vision         3,338,558         3,310,134         3,920,287         4,184,603         4,250,752         4,262,017           52012 - Accrued Vacation         28,398         5,782         154,600         208,156	52003 - Social Security/Medicare	1,351,546	1,413,074	1,515,694	1,645,962	1,652,750	1,654,671
52007 - VEBA - ER         208,505         210,549         215,955         223,838         226,313         226,613           52008 - Life Ins/ADD/LTD         20,289         20,715         88,466         85,726         86,277         86,447           52009 - Long Term Disability         42,744         43,427         -33         0         0         0           52010 - Medical/Dental/Vision         3,338,358         3,310,134         392,0287         4,184,603         4,250,752         4,262,017           52011 - Dental Benefits         394,710         391,865         -887         0         0         0         0           52012 - Accrued Vacation         28,398         -5,782         154,600         208,156         208,156         208,156           53001 - Office Supplies         267,589         246,977         308,467         330,055         330,055         330,055         3308,723         338,723	52004 - Tri-Met Tax	126,452	135,066	143,111	155,065	155,973	156,155
S2008 - Life Ins/ADD/LTD	52005 - Retirement	2,454,495	2,589,844	2,807,003	3,022,976	3,035,520	3,039,036
52009 - Long Term Disability         42,744         43,427         -33         0         0         0           52010 - Medical/Dental/Vision         3,338,358         3,310,134         3,920,287         4,184,603         4,250,752         4,262,017           52011 - Dental Benefits         394,710         391,865         -887         0         0         0           52012 - Accrued Vacation         28,398         -5,782         154,600         208,156         208,156         208,156           Total Personal Services         \$26,292,236         \$27,407,951         \$29,216,615         \$31,482,847         \$31,702,522         \$31,704,476           Total Personal Services         \$26,292,236         \$27,407,951         \$29,216,615         \$31,482,847         \$31,702,522         \$31,704,476           Total Personal Services         \$26,292,236         \$27,407,951         \$29,216,615         \$31,482,847         \$31,702,522         \$31,702,476           Total Personal Services         \$26,292,236         \$27,407,951         \$29,216,615         \$31,482,847         \$31,702,522         \$31,702,476           Total Personal Services         \$26,292,236         \$27,407,951         \$29,216,615         \$31,656         \$33,8723         338,723         338,72	52007 - VEBA - ER	208,505	210,549	215,955	223,838	226,313	226,613
52010 - Medical/Dental/Vision         3,338,358         3,310,134         3,920,287         4,184,603         4,250,752         4,262,017           52011 - Dental Benefits         394,710         391,865         -887         0         0         0           52012 - Accrued Vacation         28,398         -5,782         154,600         208,156         208,156         208,156           Total Personal Services         \$26,292,236         \$27,407,951         \$29,216,615         \$31,482,847         \$31,702,522         \$31,702,476           53001 - Office Supplies         267,589         246,977         308,467         300,055         300,055         300,055         330,055         338,723 <td>52008 - Life Ins/ADD/LTD</td> <td>20,289</td> <td>20,715</td> <td>88,466</td> <td>85,726</td> <td>86,277</td> <td>86,447</td>	52008 - Life Ins/ADD/LTD	20,289	20,715	88,466	85,726	86,277	86,447
52011 - Dental Benefits         394,710         391,865         -887         0         0         0           52012 - Accrued Vacation         28,398         -5,782         154,600         208,156         208,156         208,156           Total Personal Services         \$26,292,268         \$27,407,951         \$29,216,615         \$31,482,847         \$31,702,522         \$31,702,476           53001 - Office Supplies         267,589         246,977         308,467         300,055         300,055         300,055           53002 - Small Tools & Equipment         176,275         158,557         316,568         338,723         338,723         338,723           53004 - Books & Circulation Materials         495,788         489,910         550,000         518,000         518,000           53005 - Ammunition and Range Supplies         15,926         16,035         60,992         56,553         56,553         56,553           53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971         198,971         198,971           53007 - Grant Expenditures         0         6,960         7,851         8,392         8,392         8,392           53530 - Water Costs: L.O. & Pild         3,177,982         3,199,292         3,880,302	52009 - Long Term Disability	42,744	43,427	-33	0	0	0
52012 - Accrued Vacation         28,398         -5,782         154,600         208,156         208,156         208,156           Total Personal Services         \$26,292,236         \$27,407,951         \$29,216,615         \$31,482,847         \$31,702,522         \$31,720,476           53001 - Office Supplies         267,589         246,977         308,467         300,055         300,055         300,055         330,055         338,723         36,750         518,000         518,000         518,000	52010 - Medical/Dental/Vision	3,338,358	3,310,134	3,920,287	4,184,603	4,250,752	4,262,017
Total Personal Services         \$26,292,236         \$27,407,951         \$29,216,615         \$31,482,847         \$31,702,522         \$31,720,476           53001 - Office Supplies         267,589         246,977         308,467         300,055         300,055         300,055         53002 - Small Tools & Equipment         176,275         158,557         316,568         338,723         38,723         38,723         38,700         51	52011 - Dental Benefits	394,710	391,865	-887	0	0	0
53001 - Office Supplies         267,589         246,977         308,467         300,055         300,055         300,055           53002 - Small Tools & Equipment         176,275         158,557         316,568         338,723         338,723         338,723           53003 - Fuel         302,019         281,498         364,581         363,641         363,641         363,641           53004 - Books & Circulation Materials         495,788         489,910         550,000         518,000         518,000           53005 - Ammunition and Range Supplies         15,926         16,035         60,992         56,553         56,553           53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971         198,971         198,971           53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971	52012 - Accrued Vacation	28,398	-5,782	154,600	208,156	208,156	208,156
53002 - Small Tools & Equipment         176,275         158,557         316,568         338,723         338,723         338,723           53003 - Fuel         302,019         281,498         364,581         363,641         363,641         363,641           53004 - Books & Circulation Materials         495,788         489,910         550,000         518,000         518,000           53005 - Ammunition and Range Supplies         15,926         16,035         60,992         56,553         56,553           53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971         198,971         198,971           53007 - Grant Expenditures         0         6,960         7,851         8,392         8,392         8,392           53008 - Library Contribution Materials         10,262         18,850         0         5,100         4,207,456         5,400         4,374,531	Total Personal Services	\$26,292,236	\$27,407,951	\$29,216,615	\$31,482,847	\$31,702,522	\$31,720,476
53002 - Small Tools & Equipment         176,275         158,557         316,568         338,723         338,723         338,723           53003 - Fuel         302,019         281,498         364,581         363,641         363,641         363,641           53004 - Books & Circulation Materials         495,788         489,910         550,000         518,000         518,000           53005 - Ammunition and Range Supplies         15,926         16,035         60,992         56,553         56,553           53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971         198,971         198,971           53007 - Grant Expenditures         0         6,960         7,851         8,392         8,392         8,392           53008 - Library Contribution Materials         10,262         18,850         0         5,100         4,207,456         5,400         4,374,531							
53003 - Fuel         302,019         281,498         364,581         363,641         363,641         363,641           53004 - Books & Circulation Materials         495,788         489,910         550,000         518,000         518,000           53005 - Ammunition and Range Supplies         15,926         16,035         60,992         56,553         56,553         56,553           53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971         198,971         198,971           53007 - Grant Expenditures         0         6,960         7,851         8,392         8,392         8,392           53008 - Library Contribution Materials         10,262         18,850         0         5,100         5,100         5,100           53530 - Water Costs: L.O. & Ptld         3,177,982         3,199,292         3,808,302         3,890,245         3,890,245         3,890,245           54001 - Professional/Contractual Services         2,999,692         3,141,697         4,374,531         4,221,930         4,221,930         4,207,456           54002 - Water Costs: Sampling         33,913         25,111         40,000         40,000         40,000         40,000           54003 - Legal Fees         216,001         290,579         392,	53001 - Office Supplies	267,589	246,977	308,467	300,055	300,055	300,055
53004 - Books & Circulation Materials         495,788         489,910         550,000         518,000         518,000         518,000           53005 - Ammunition and Range Supplies         15,926         16,035         60,992         56,553         56,553         56,553           53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971         198,971         198,971           53007 - Grant Expenditures         0         6,960         7,851         8,392         8,392         8,392           53008 - Library Contribution Materials         10,262         18,850         0         5,100         5,100         5,100           53530 - Water Costs: L.O. & Ptld         3,177,982         3,199,292         3,808,302         3,890,245         3,890,245         3,890,245           54001 - Professional/Contractual Services         2,999,692         3,141,697         4,374,531         4,221,930         4,207,456           54002 - Water Costs: Sampling         33,913         25,111         40,000         40,000         40,000           54003 - Legal Fees         216,001         290,579         392,496         354,099         354,099           54004 - Printing Services         516         1,060         10,750         3,750         3	53002 - Small Tools & Equipment	176,275	158,557	316,568	338,723	338,723	338,723
53005 - Ammunition and Range Supplies         15,926         16,035         60,992         56,553         56,553         56,553           53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971         198,971         198,971           53007 - Grant Expenditures         0         6,960         7,851         8,392         8,392         8,392           53008 - Library Contribution Materials         10,262         18,850         0         5,100         5,100         5,100           53530 - Water Costs: L.O. & Ptld         3,177,982         3,199,292         3,808,302         3,890,245         3,890,245         3,890,245         3,890,245         3,890,245         5,100<	53003 - Fuel	302,019	281,498	364,581	363,641	363,641	363,641
53006 - Technology Equipment under \$5,000         136,313         150,333         216,492         198,971         198,971         198,971           53007 - Grant Expenditures         0         6,960         7,851         8,392         8,392         8,392           53008 - Library Contribution Materials         10,262         18,850         0         5,100         5,100         5,100           53530 - Water Costs: L.O. & Ptld         3,177,982         3,199,292         3,808,302         3,890,245         3,890,245         3,890,245           54001 - Professional/Contractual Services         2,999,692         3,141,697         4,374,531         4,221,930         4,221,930         4,207,456           54002 - Water Costs: Sampling         33,913         25,111         40,000         40,000         40,000         40,000           54003 - Legal Fees         216,001         290,579         392,496         354,099         354,099         354,099           54004 - Printing Services         516         1,060         10,750         3,750         3,750         3,750           54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54101 - R & M - Facilities         304,459         256,96	53004 - Books & Circulation Materials	495,788	489,910	550,000	518,000	518,000	518,000
53007 - Grant Expenditures         0         6,960         7,851         8,392         8,392         8,392           53008 - Library Contribution Materials         10,262         18,850         0         5,100         5,100         5,100           53530 - Water Costs: L.O. & Ptld         3,177,982         3,199,292         3,808,302         3,890,245         3,890,245         3,890,245           54001 - Professional/Contractual Services         2,999,692         3,141,697         4,374,531         4,221,930         4,207,456           54002 - Water Costs: Sampling         33,913         25,111         40,000         40,000         40,000         40,000           54003 - Legal Fees         216,001         290,579         392,496         354,099         354,099         354,099           54004 - Printing Services         516         1,060         10,750         3,750         3,750         3,750           54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092<	53005 - Ammunition and Range Supplies	15,926	16,035	60,992	56,553	56,553	56,553
53008 - Library Contribution Materials         10,262         18,850         0         5,100         5,100         5,100           53530 - Water Costs: L.O. & Ptld         3,177,982         3,199,292         3,808,302         3,890,245         3,890,245         3,890,245           54001 - Professional/Contractual Services         2,999,692         3,141,697         4,374,531         4,221,930         4,221,930         4,207,456           54002 - Water Costs: Sampling         33,913         25,111         40,000         40,000         40,000         40,000           54003 - Legal Fees         216,001         290,579         392,496         354,099         354,099         354,099           54004 - Printing Services         516         1,060         10,750         3,750         3,750         3,750           54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092         328,092           54102 - R & M - Water Lines         12,558         37,234         32,000	53006 - Technology Equipment under \$5,000	136,313	150,333	216,492	198,971	198,971	198,971
53530 - Water Costs: L.O. & Ptld         3,177,982         3,199,292         3,808,302         3,890,245         3,890,245         3,890,245           54001 - Professional/Contractual Services         2,999,692         3,141,697         4,374,531         4,221,930         4,221,930         4,207,456           54002 - Water Costs: Sampling         33,913         25,111         40,000         40,000         40,000         40,000           54003 - Legal Fees         216,001         290,579         392,496         354,099         354,099         354,099           54004 - Printing Services         516         1,060         10,750         3,750         3,750         3,750           54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092         328,092         328,092           54102 - R & M - Water Lines         12,558         37,234         32,000         32,000         32,000           54104 - R & M - Reservoir         7,192         2,247         12,000 <t< td=""><td>53007 - Grant Expenditures</td><td>0</td><td>6,960</td><td>7,851</td><td>8,392</td><td>8,392</td><td>8,392</td></t<>	53007 - Grant Expenditures	0	6,960	7,851	8,392	8,392	8,392
54001 - Professional/Contractual Services         2,999,692         3,141,697         4,374,531         4,221,930         4,221,930         4,207,456           54002 - Water Costs: Sampling         33,913         25,111         40,000         40,000         40,000         40,000           54003 - Legal Fees         216,001         290,579         392,496         354,099         354,099         354,099           54004 - Printing Services         516         1,060         10,750         3,750         3,750         3,750           54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092         328,092           54102 - R & M - Water Lines         12,558         37,234         32,000         32,000         32,000           54103 - R & M - Control Valves         6,872         20,990         28,000         28,000         28,000         28,000           54104 - R & M - Reservoir         7,192         2,247         12,000         6,000         6,000 <t< td=""><td>53008 - Library Contribution Materials</td><td>10,262</td><td>18,850</td><td>0</td><td>5,100</td><td>5,100</td><td>5,100</td></t<>	53008 - Library Contribution Materials	10,262	18,850	0	5,100	5,100	5,100
54002 - Water Costs: Sampling         33,913         25,111         40,000         40,000         40,000         40,000           54003 - Legal Fees         216,001         290,579         392,496         354,099         354,099         354,099           54004 - Printing Services         516         1,060         10,750         3,750         3,750         3,750           54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092         328,092         328,092           54102 - R & M - Water Lines         12,558         37,234         32,000         32,000         32,000         32,000           54103 - R & M - Control Valves         6,872         20,990         28,000         28,000         28,000         28,000           54104 - R & M - Reservoir         7,192         2,247         12,000         6,000         6,000         6,000           54106 - R & M - Pump Station         93         8         23,500         8,500         8,500	53530 - Water Costs: L.O. & Ptld	2 477 000					
54003 - Legal Fees         216,001         290,579         392,496         354,099         354,099         354,099           54004 - Printing Services         516         1,060         10,750         3,750         3,750         3,750           54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092         328,092         328,092           54102 - R & M - Water Lines         12,558         37,234         32,000         32,000         32,000         32,000           54103 - R & M - Control Valves         6,872         20,990         28,000         28,000         28,000         28,000           54104 - R & M - Reservoir         7,192         2,247         12,000         6,000         6,000         6,000           54105 - R & M - Grounds         80,782         81,483         107,520         107,520         107,520         107,520           54106 - R & M - Pump Station         93         8         23,500         8,500         8,500 </td <td></td> <td>3,177,982</td> <td>3,199,292</td> <td>3,808,302</td> <td>3,890,245</td> <td>3,890,245</td> <td>3,890,245</td>		3,177,982	3,199,292	3,808,302	3,890,245	3,890,245	3,890,245
54004 - Printing Services         516         1,060         10,750         3,750         3,750         3,750           54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092         328,092         328,092           54102 - R & M - Water Lines         12,558         37,234         32,000         32,000         32,000         32,000           54103 - R & M - Control Valves         6,872         20,990         28,000         28,000         28,000         28,000           54104 - R & M - Reservoir         7,192         2,247         12,000         6,000         6,000         6,000           54105 - R & M - Grounds         80,782         81,483         107,520         107,520         107,520           54106 - R & M - Pump Station         93         8         23,500         8,500         8,500           54107 - R & M - SCADA         5,825         680         8,000         8,000         8,000	54001 - Professional/Contractual Services		, ,				
54006 - Software License and Maintenance         439,161         451,272         529,482         551,302         551,302         551,302           54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092         328,092         328,092           54102 - R & M - Water Lines         12,558         37,234         32,000         32,000         32,000         32,000         32,000           54103 - R & M - Control Valves         6,872         20,990         28,000         28,000         28,000         28,000         28,000           54104 - R & M - Reservoir         7,192         2,247         12,000         6,000         6,000         6,000           54105 - R & M - Grounds         80,782         81,483         107,520         107,520         107,520           54106 - R & M - Pump Station         93         8         23,500         8,500         8,500           54107 - R & M - SCADA         5,825         680         8,000         8,000         8,000		2,999,692	3,141,697	4,374,531	4,221,930	4,221,930	4,207,456
54007 - Parks and Recreation         0         6,400         60,000         76,612         76,612         76,612           54101 - R & M - Facilities         304,459         256,967         327,992         328,092         328,092         328,092           54102 - R & M - Water Lines         12,558         37,234         32,000         32,000         32,000         32,000           54103 - R & M - Control Valves         6,872         20,990         28,000         28,000         28,000         28,000         28,000           54104 - R & M - Reservoir         7,192         2,247         12,000         6,000         6,000         6,000           54105 - R & M - Grounds         80,782         81,483         107,520         107,520         107,520           54106 - R & M - Pump Station         93         8         23,500         8,500         8,500           54107 - R & M - SCADA         5,825         680         8,000         8,000         8,000	54002 - Water Costs: Sampling	2,999,692 33,913	3,141,697 25,111	4,374,531 40,000	4,221,930 40,000	4,221,930 40,000	4,207,456 40,000
54101 - R & M - Facilities       304,459       256,967       327,992       328,092       328,092       328,092         54102 - R & M - Water Lines       12,558       37,234       32,000       32,000       32,000       32,000         54103 - R & M - Control Valves       6,872       20,990       28,000       28,000       28,000       28,000         54104 - R & M - Reservoir       7,192       2,247       12,000       6,000       6,000       6,000         54105 - R & M - Grounds       80,782       81,483       107,520       107,520       107,520       107,520         54106 - R & M - Pump Station       93       8       23,500       8,500       8,500       8,500         54107 - R & M - SCADA       5,825       680       8,000       8,000       8,000       8,000	54002 - Water Costs: Sampling 54003 - Legal Fees	2,999,692 33,913 216,001	3,141,697 25,111 290,579	4,374,531 40,000 392,496	4,221,930 40,000 354,099	4,221,930 40,000 354,099	4,207,456 40,000 354,099
54102 - R & M - Water Lines       12,558       37,234       32,000       32,000       32,000       32,000         54103 - R & M - Control Valves       6,872       20,990       28,000       28,000       28,000       28,000         54104 - R & M - Reservoir       7,192       2,247       12,000       6,000       6,000       6,000         54105 - R & M - Grounds       80,782       81,483       107,520       107,520       107,520       107,520         54106 - R & M - Pump Station       93       8       23,500       8,500       8,500         54107 - R & M - SCADA       5,825       680       8,000       8,000       8,000	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services	2,999,692 33,913 216,001 516	3,141,697 25,111 290,579 1,060	4,374,531 40,000 392,496 10,750	4,221,930 40,000 354,099 3,750	4,221,930 40,000 354,099 3,750	4,207,456 40,000 354,099 3,750
54103 - R & M - Control Valves       6,872       20,990       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       28,000       6,000 <td< td=""><td>54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance</td><td>2,999,692 33,913 216,001 516 439,161</td><td>3,141,697 25,111 290,579 1,060 451,272 6,400</td><td>4,374,531 40,000 392,496 10,750 529,482</td><td>4,221,930 40,000 354,099 3,750 551,302</td><td>4,221,930 40,000 354,099 3,750 551,302</td><td>4,207,456 40,000 354,099 3,750 551,302</td></td<>	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance	2,999,692 33,913 216,001 516 439,161	3,141,697 25,111 290,579 1,060 451,272 6,400	4,374,531 40,000 392,496 10,750 529,482	4,221,930 40,000 354,099 3,750 551,302	4,221,930 40,000 354,099 3,750 551,302	4,207,456 40,000 354,099 3,750 551,302
54104 - R & M - Reservoir       7,192       2,247       12,000       6,000       6,000       6,000         54105 - R & M - Grounds       80,782       81,483       107,520       107,520       107,520       107,520         54106 - R & M - Pump Station       93       8       23,500       8,500       8,500       8,500         54107 - R & M - SCADA       5,825       680       8,000       8,000       8,000       8,000	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance 54007 - Parks and Recreation	2,999,692 33,913 216,001 516 439,161	3,141,697 25,111 290,579 1,060 451,272 6,400	4,374,531 40,000 392,496 10,750 529,482 60,000	4,221,930 40,000 354,099 3,750 551,302 76,612	4,221,930 40,000 354,099 3,750 551,302 76,612	4,207,456 40,000 354,099 3,750 551,302 76,612
54105 - R & M - Grounds     80,782     81,483     107,520     107,520     107,520     107,520       54106 - R & M - Pump Station     93     8     23,500     8,500     8,500     8,500       54107 - R & M - SCADA     5,825     680     8,000     8,000     8,000     8,000	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance 54007 - Parks and Recreation 54101 - R & M - Facilities	2,999,692 33,913 216,001 516 439,161 0 304,459	3,141,697 25,111 290,579 1,060 451,272 6,400 256,967	4,374,531 40,000 392,496 10,750 529,482 60,000 327,992	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092	4,207,456 40,000 354,099 3,750 551,302 76,612 328,092
54106 - R & M - Pump Station       93       8       23,500       8,500       8,500       8,500         54107 - R & M - SCADA       5,825       680       8,000       8,000       8,000       8,000	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance 54007 - Parks and Recreation 54101 - R & M - Facilities 54102 - R & M - Water Lines	2,999,692 33,913 216,001 516 439,161 0 304,459 12,558	3,141,697 25,111 290,579 1,060 451,272 6,400 256,967 37,234	4,374,531 40,000 392,496 10,750 529,482 60,000 327,992 32,000	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000	4,207,456 40,000 354,099 3,750 551,302 76,612 328,092 32,000
54107 - R & M - SCADA 5,825 680 8,000 8,000 8,000 8,000	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance 54007 - Parks and Recreation 54101 - R & M - Facilities 54102 - R & M - Water Lines 54103 - R & M - Control Valves	2,999,692 33,913 216,001 516 439,161 0 304,459 12,558 6,872	3,141,697 25,111 290,579 1,060 451,272 6,400 256,967 37,234 20,990	4,374,531 40,000 392,496 10,750 529,482 60,000 327,992 32,000 28,000	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000	4,207,456 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000
	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance 54007 - Parks and Recreation 54101 - R & M - Facilities 54102 - R & M - Water Lines 54103 - R & M - Control Valves 54104 - R & M - Reservoir	2,999,692 33,913 216,001 516 439,161 0 304,459 12,558 6,872 7,192	3,141,697 25,111 290,579 1,060 451,272 6,400 256,967 37,234 20,990 2,247	4,374,531 40,000 392,496 10,750 529,482 60,000 327,992 32,000 28,000 12,000	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000	4,207,456 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000
54108 - R & M - Wells 45,698 12,593 11,500 11,500 11,500 11,500	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance 54007 - Parks and Recreation 54101 - R & M - Facilities 54102 - R & M - Water Lines 54103 - R & M - Control Valves 54104 - R & M - Reservoir 54105 - R & M - Grounds	2,999,692 33,913 216,001 516 439,161 0 304,459 12,558 6,872 7,192 80,782	3,141,697 25,111 290,579 1,060 451,272 6,400 256,967 37,234 20,990 2,247 81,483	4,374,531 40,000 392,496 10,750 529,482 60,000 327,992 32,000 28,000 12,000 107,520	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000 107,520	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000 107,520	4,207,456 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000 107,520
	54002 - Water Costs: Sampling 54003 - Legal Fees 54004 - Printing Services 54006 - Software License and Maintenance 54007 - Parks and Recreation 54101 - R & M - Facilities 54102 - R & M - Water Lines 54103 - R & M - Control Valves 54104 - R & M - Reservoir 54105 - R & M - Grounds 54106 - R & M - Pump Station 54107 - R & M - SCADA	2,999,692 33,913 216,001 516 439,161 0 304,459 12,558 6,872 7,192 80,782 93 5,825	3,141,697 25,111 290,579 1,060 451,272 6,400 256,967 37,234 20,990 2,247 81,483 8	4,374,531 40,000 392,496 10,750 529,482 60,000 327,992 32,000 28,000 12,000 107,520 23,500	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000 107,520 8,500	4,221,930 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000 107,520 8,500	4,207,456 40,000 354,099 3,750 551,302 76,612 328,092 32,000 28,000 6,000 107,520 8,500 8,000

# **OPERATING BUDGET HISTORY**

Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	Proposed 2016	Approved 2016	Adopted 2016
54109 - R & M - Meters	22,647	25,474	25,000	25,000	25,000	25,000
54110 - R & M - Service Lines	8,433	10,477	15,000	15,000	15,000	15,000
54112 - R & M - Fire Hydrant	1,903	245	20,000	20,000	20,000	20,000
54113 - R & M - Vehicles	253,874	298,693	390,561	377,445	377,445	377,445
54114 - R & M - Office Equipment	46,179	42,261	69,315	69,415	69,415	69,415
54115 - Vehicle Usage	1,797	0	275	25	25	25
54201 - Utilities - Electric	827,683	884,080	1,068,546	1,148,738	1,148,738	1,148,738
54202 - Utilities-Water/Sewer/SWM	196,988	197,895	262,496	385,437	401,187	401,187
54203 - Utilities - Natural Gas	56,974	67,886	115,756	73,410	73,410	73,410
54204 - Utilities - Garbage	0	0	250	250	250	250
54205 - Utilites - Phone/Pager/Cells	227,160	185,841	315,130	250,468	250,468	250,468
54300 - Advertising & Publicity	80,183	73,674	75,135	76,705	76,705	76,705
54301 - Fees and Charges	60,425	37,485	97,561	98,936	98,936	98,936
54302 - Dues & Subscriptions	156,046	118,681	162,644	172,298	172,298	172,298
54303 - Travel and Training	167,877	173,452	281,079	337,035	337,035	361,735
54304 - Election Expenses	0	43,247	0	0	0	0
54305 - Conservation Expenses	30,881	28,516	18,700	18,700	18,700	18,700
54306 - Credit Card Fees	-6	0	266,400	250,300	250,300	250,300
54307 - Insurance	275,655	288,556	429,590	440,592	440,592	440,592
54308 - Property Damage	2,801	0	11,250	11,250	11,250	11,250
54309 - Rents and Leases	56,541	56,082	93,970	166,843	166,843	166,843
54310 - Bad Debt Expense	1,099	2,585	12,200	11,492	11,492	11,492
54311 - Special Department Expenses	765,689	1,252,989	1,255,663	1,262,601	1,262,601	1,262,601
54312 - Bank Fees	5,062	4,094	3,450	3,450	3,450	3,450
54402 - Contributions to Community Org	240,126	274,336	284,764	320,600	320,600	320,600
54900 - Drug Enforcement Expenses	57,957	7,200	0	0	0	0
Total Materials & Supplies	\$12,278,889	\$12,970,483	\$16,865,759	\$16,992,975	\$17,008,725	\$17,018,951
56001 - Land	0	0	15,000	15,000	15,000	15,000
56002 - Buildings & Improvements	67,568	25,540	199,687	127,187	127,187	127,187
56003 - Vehicles	141,796	348,348	324,583	297,900	297,900	297,900
56004 - Computer Hardware and Software	126,460	525,455	146,074	231,892	231,892	231,892
56006 - Equipment	38,128	33,831	357,000	49,000	49,000	49,000
56007 - GIS Hardware and Software	72,975	80,025	61,678	66,080	66,080	66,080
Total Capital Outlay	\$446,926	\$1,013,200	\$1,104,022	\$787,059	\$787,059	\$787,059
58000 - Interdepartmental Costs	896,245	1,064,602	1,043,258	1,253,603	1,253,603	1,253,603
58100 - Indirect Charges- City Management	928,382	729,520	728,521	977,732	977,732	977,732
58110 - Indirect Charges- Human Resources	614,726	763,611	793,684	804,442	804,442	804,442
58120 - Indirect Charges- Risk Management	398,904	536,971	689,893	706,755	706,755	706,755
58130 - Indirect Charges- Office Services	357,710	399,055	395,133	456,549	456,549	456,549
58150 - Indirect Charges- Records	292,343	275,499	365,304	344,926	344,926	344,926
58200 - Indirect Charges- Finance Administra	61,563	34,038	28,554	40,778	40,778	40,778
58210 - Indirect Charges- Financial Operation	614,870	615,824	683,871	682,241	682,241	682,241
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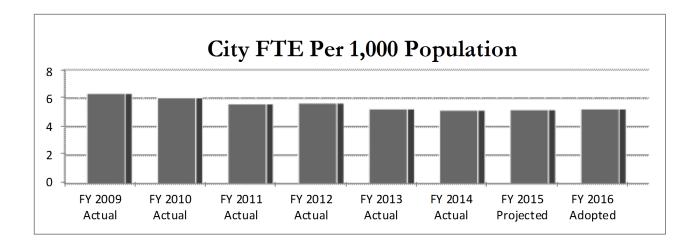
# **OPERATING BUDGET HISTORY**

Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	Proposed 2016	Approved 2016	Adopted 2016
58220 - Indirect Charges- Utility Billing	766,112	926,113	1,050,181	1,195,470	1,195,470	1,195,470
58230 - Indirect Charges- Technology	1,225,727	1,152,718	1,596,880	1,619,249	1,619,249	1,619,249
58250 - Indirect Charges- Contracts and Purc	206,972	160,360	136,806	158,339	158,339	158,339
58630 - Indirect Charges- Fleet Maintenance	226,701	236,075	231,238	213,404	213,404	213,404
58640 - Indirect Charges- Property Manageme	1,134,100	1,248,541	1,415,757	1,569,620	1,569,620	1,569,620
Total Interdepartmental Services	\$7,724,355	\$8,142,927	\$9,159,080	\$10,023,108	\$10,023,108	\$10,023,108
Total Operating Budget	\$46,742,407	\$49,534,561	\$56,345,476	\$59,285,989	\$59,521,414	\$59,549,594

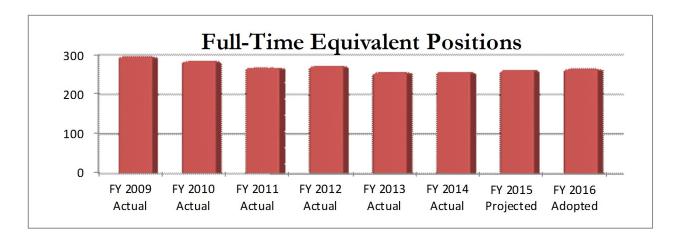


City staff gather for several events throughout the year-the Wellness Fair and the Opening Day staff-sponsored picnic are a couple of examples.

The City of Tigard made reductions to its budget in 2010 and 2012 that reduced the level of core services that were available to the public. Since FY 2009, Tigard's population has grown from 46,715 to 50,444, representing a growth of 8 percent. Over the same period of time, Tigard's work force has decreased from 296.05 FTE to 270.15 FTE in this Adopted Budget, representing a decrease of 9 percent.



The Adopted Budget for FY 2016 reflects an increase in staffing from the FY 2015 Adopted Budget of 261.95 FTE to 270.15 FTE. This increase of 8.20 FTE equates to a 3.1% increase in staffing. In FY 2016, the city will add a total of 11 positions in Community Services, Community Development, Policy and Administration and Public Works departments. A summary of the changes by department is below.



### **Central Services**

The Adopted Budget for FY 2016 shows a reorganization of the department including the transfer of the Fleet Maintenance and Property Management divisions from Public Works. This will increase staffing in Central Services by 7.0 FTE compared to FY 2015. In addition, a limited duration .8 FTE Records Technician position ended. This brings the total change to 6.2 FTE for a total of 17.05 FTE.

#### STAFFING LEVELS

### **Community Development**

During FY 2015, the department added an Assistant Planner to assist with increased workload activity related to construction. The FY 2016 Adopted Budget includes the addition of a Plans Examiner at 1.0 FTE and a limited duration Administrative Specialist 1 at .50 FTE in the Building Division to assist with the significant increase in construction activity within the city. Also, the Planning Division has added a limited duration 1.0 FTE Safe Routes to School Coordinator resulting from an intergovernmental agreement with Metro related to the Regional Travel Options grant. This represents a 2.5 FTE increase from 25.8 FTE in FY 2015 to 28.3 FTE in FY 2016.

#### **Police**

The division FTE will show a 1.0 decrease for the reduction of one detective that was funded by Metro during FY 2015. In FY 2016, a detective will be added to the Commercial Crimes Unit to address various commercial and retail crimes in the city.

### **Public Works**

Total FTE for this department will decrease by 6.0 in FY 2016 due to the reorganization in Central Services with the transfer of the Fleet Maintenance and Property Management Divisions from Public Works, decreasing the FTE by 7.0. This is offset by the addition of the 1.0 FTE Recreation Coordinator.

# **Library**

A total of 3.5 FTE will be added to Circulation and Reader Services. Of the additions, 2.5 FTE are dependent on the passage of the WCCLS tax levy. These staff will assist with the re-opening of the library on Thursdays that was eliminated as a part of the FY 2012 citywide budget cuts.

### Risk Management & Human Resources

These two divisions will increase by .70 FTE in Risk Management and .30 FTE in Human Resources with the addition of a Risk/HR Benefits Manager position resulting from the reorganization of the City Manager's Office.

#### Finance and Information Services

There are no changes in the number of staff planned for FY 2016 in Finance and Information Services.



One of Tigard's many walking trails, with directional signage